Public Works Department
Budget Presentation
November 2, 2020
2019-2020 Department Achievements

- Continuity of Service in all program areas
- 180 positions replaced or filled
- Removal of Nooksack Diversion Dam
- Continue Watershed protection
- Climate Action Initiatives
- $100+ million in Capital Projects:
  Samish Way, Squalicum Creek, Donovan, Sehome Tower, Granary-Laurel, Mahogany, Bike/Ped, paving, maintenance and replacements
## 2021-2022 Proposed Budget

### Positions
- **2020**: 267.5 FTE
- **2021-22**: 267.5 FTE
- **Frozen FTE**: 0 FTE

### Table: Public Works

<table>
<thead>
<tr>
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<tbody>
<tr>
<td><strong>Revised</strong></td>
<td>Revised</td>
<td>Proposed</td>
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<tr>
<td><strong>TAXES</strong></td>
<td>35,809,442</td>
<td>15,556,000</td>
<td>16,023,000</td>
<td>31,579,000</td>
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<td><strong>LICENSES AND PERMITS</strong></td>
<td>482,000</td>
<td>241,000</td>
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<td><strong>INTERGOVERNMENTAL REVENUE</strong></td>
<td>23,980,688</td>
<td>31,015,573</td>
<td>4,078,591</td>
<td>35,094,164</td>
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<td><strong>CHARGES FOR GOODS AND SERVICES</strong></td>
<td>167,248,125</td>
<td>82,047,980</td>
<td>82,385,599</td>
<td>164,433,580</td>
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<td><strong>FINES AND PENALTIES</strong></td>
<td>1,057,202</td>
<td>475,601</td>
<td>480,601</td>
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<td><strong>MISCELLANEOUS REVENUE</strong></td>
<td>13,073,624</td>
<td>854,197</td>
<td>849,923</td>
<td>1,704,119</td>
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<td><strong>NON REVENUES</strong></td>
<td>246,846</td>
<td>129,563</td>
<td>133,837</td>
<td>263,400</td>
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<td><strong>OTHER FINANCING SOURCES</strong></td>
<td>29,264,641</td>
<td>25,500,000</td>
<td>1,200,000</td>
<td>26,700,000</td>
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<td><strong>TOTAL REVENUE</strong></td>
<td><strong>271,162,570</strong></td>
<td><strong>155,819,914</strong></td>
<td><strong>105,392,551</strong></td>
<td><strong>261,212,466</strong></td>
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<td><strong>NON-EXPENDITURES</strong></td>
<td>9,055,003</td>
<td>3,459,021</td>
<td>4,369,981</td>
<td>7,829,001</td>
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<td><strong>SALARIES AND WAGES</strong></td>
<td>36,194,260</td>
<td>17,795,866</td>
<td>19,257,492</td>
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<td><strong>PERSONNEL BENEFITS</strong></td>
<td>19,469,652</td>
<td>9,105,483</td>
<td>9,615,873</td>
<td>18,721,356</td>
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<td><strong>SUPPLIES</strong></td>
<td>15,727,130</td>
<td>7,733,086</td>
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<td><strong>OTHER SERVICES AND CHARGES</strong></td>
<td>138,306,246</td>
<td>87,984,141</td>
<td>65,178,698</td>
<td>153,162,839</td>
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<td><strong>CAPITAL OUTLAYS (6000 EXP OBJ)</strong></td>
<td>96,281,539</td>
<td>60,525,000</td>
<td>16,750,000</td>
<td>77,275,000</td>
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<td><strong>DEBT SERVICE PRINCIPAL</strong></td>
<td>5,476,059</td>
<td>2,982,823</td>
<td>3,046,630</td>
<td>6,029,453</td>
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<td><strong>DEBT SERVICE INTEREST/COSTS</strong></td>
<td>6,704,469</td>
<td>3,197,556</td>
<td>3,122,642</td>
<td>6,320,198</td>
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<td><strong>TOTAL EXPENDITURE</strong></td>
<td><strong>327,214,359</strong></td>
<td><strong>192,782,976</strong></td>
<td><strong>129,076,202</strong></td>
<td><strong>321,859,177</strong></td>
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</tbody>
</table>
2021-2022 Budget Changes

- Status quo from 2020
- Reductions in revenue across all funds
- $200,000 - Climate Action Plan implementation
- Solid Waste Fund 440 closed moved to Fund 136
- Environmental Remediation
- REET and Debt funding for Pacific Street facilities
- Strategic use of available staff resources
2021-2022 Major Capital Projects (millions)

- Pacific Street Operations Center $26.0
- Library Elevator $0.45
- Watershed Property Acquisitions $5.2
- Lake Whatcom Capital $2.9 (Anderson Creek, Park Place)
- Ellis, Meador, James Street bridges $12.2
- Orchard St Extension $10.0
- Whatcom Creek Trunk $5.0
- Roeder Lift station $4.0
2021-2022 Major Capital Projects (millions)

- Transportation fund
  - Transit/Climate $1.0
  - Bike/Ped Projects $6.3
  - Arterial paving $5.6
- Water and Wastewater Plant planning investments $20.0 (operating budget)
- Fleet acquisitions $6.0
- Surface and Stormwater $8.3
- Landfill remediation $3.1
- Infrastructure Repair and Repair $20 (water and sewer utilities)
- Pothole and sidewalk repair $2.0 (operations budget)
2021-2022 Maintenance & Operations (millions)

- Watershed protection activities
- Post Point generator/controls $3.0
- Chlorine replacement $2.0
- ADA in ROW upgrades $1.5
- All meters to radio read $2.0
- Litter Control $1.0
- Snow and Ice control $0.75
- Fleet repairs $4.5
- Radio shop $1.5
PUBLIC WORKS MISSION
Enhance Bellingham’s quality of life through the construction and operation of a safe, effective physical environment; protect public health, safety and natural resources; and provide neighborhoods, businesses and visitors with efficient, quality services necessary to meet the demands of our growing, diverse community.

Asset Management
- Efficient
- Effective

Climate Action
- Protective
- Future

Strategic Communications
- Transparent
- Equitable
2021-2022 Public Works Department

WORK PLAN

Asset Management
• Efficient
• Effective

– Work Management (level of service, track and report)
– Business practices, efficiency and standardization
– Preservation of infrastructure systems (water, Lake Whatcom watershed, property, sewer, stormwater, streets, facilities, fleet, communications)
– Bicycle and Pedestrian plan implementation and renewal
– Recruitment, Training & Succession planning
– Post Point Resource Recovery Project
– Policy and legislative proposals
– Outreach and education
– Building operations efficiency and resource conservation
– Fleet acquisitions
– Electric Vehicles and charging stations
– Interdepartmental Support
– Solid waste reduction initiatives and education
– Equitable access for all
– Plan development
– Public tools (See Click Fix, Engage Bellingham)
– Internal
– Staff training
– Monthly Utility Billing