Public Works Department
Budget Presentation

November 2, 2020
2019-2020 Department Achievements

- Continuity of Service in all program areas
- 180 positions replaced or filled
- Removal of Nooksack Diversion Dam
- Continue Watershed protection
- Climate Action Initiatives
- $100+ million in Capital Projects:
  Samish Way, Squalicum Creek, Donovan, Sehome Tower,
  Granary-Laurel, Mahogany, Bike/Ped, paving, maintenance
  and replacements
## 2021-2022 Proposed Budget

### Positions

- **2020**: 267.5 FTE
- **2021-22**: 267.5 FTE
- **Frozen FTE**: 0 FTE

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<tbody>
<tr>
<td><strong>All Funds</strong></td>
<td>Revised</td>
<td>Proposed</td>
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<tr>
<td><strong>TAXES</strong></td>
<td>35,809,442</td>
<td>15,556,000</td>
<td>16,023,000</td>
<td>31,579,000</td>
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<td><strong>LICENSES AND PERMITS</strong></td>
<td>482,000</td>
<td>241,000</td>
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<td><strong>INTERGOVERNMENTAL REVENUE</strong></td>
<td>23,980,688</td>
<td>31,015,573</td>
<td>4,078,591</td>
<td>35,094,164</td>
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<td><strong>CHARGES FOR GOODS AND SERVICES</strong></td>
<td>167,248,125</td>
<td>82,047,980</td>
<td>82,385,599</td>
<td>164,433,580</td>
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<td><strong>FINES AND PENALITIES</strong></td>
<td>1,057,202</td>
<td>475,601</td>
<td>480,601</td>
<td>956,202</td>
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<td><strong>MISCELLANEOUS REVENUE</strong></td>
<td>13,073,624</td>
<td>854,197</td>
<td>849,923</td>
<td>1,704,119</td>
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<td><strong>NON REVENUES</strong></td>
<td>246,846</td>
<td>129,563</td>
<td>133,837</td>
<td>263,400</td>
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<td><strong>OTHER FINANCING SOURCES</strong></td>
<td>29,264,641</td>
<td>25,500,000</td>
<td>1,200,000</td>
<td>26,700,000</td>
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<td><strong>TOTAL REVENUE</strong></td>
<td>271,162,570</td>
<td>155,819,914</td>
<td>105,392,551</td>
<td>261,212,466</td>
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<td><strong>NON-EXPENDITURES</strong></td>
<td>9,055,003</td>
<td>3,459,021</td>
<td>4,369,981</td>
<td>7,829,001</td>
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<td><strong>SALARIES AND WAGES</strong></td>
<td>36,194,260</td>
<td>17,795,866</td>
<td>19,257,492</td>
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<td><strong>PERSONNEL BENEFITS</strong></td>
<td>19,469,652</td>
<td>9,105,483</td>
<td>9,615,873</td>
<td>18,721,356</td>
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<td><strong>SUPPLIES</strong></td>
<td>15,727,130</td>
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<td>7,734,886</td>
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<td><strong>OTHER SERVICES AND CHARGES</strong></td>
<td>138,306,246</td>
<td>87,984,141</td>
<td>65,178,698</td>
<td>153,162,839</td>
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<td><strong>CAPITAL OUTLAYS (6000 EXP OBJ)</strong></td>
<td>96,281,539</td>
<td>60,525,000</td>
<td>16,750,000</td>
<td>77,275,000</td>
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<td><strong>DEBT SERVICE PRINCIPAL</strong></td>
<td>5,476,059</td>
<td>2,982,823</td>
<td>3,046,630</td>
<td>6,029,453</td>
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<td><strong>DEBT SERVICE INTEREST/COSTS</strong></td>
<td>6,704,469</td>
<td>3,197,556</td>
<td>3,122,642</td>
<td>6,320,198</td>
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<td><strong>TOTAL EXPENDITURE</strong></td>
<td>327,214,359</td>
<td>192,782,976</td>
<td>129,076,202</td>
<td>321,859,177</td>
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2021-2022 Budget Changes

- Status quo from 2020
- Reductions in revenue across all funds
- $200,000 - Climate Action Plan implementation
- Solid Waste Fund 440 closed moved to Fund 136
- Environmental Remediation
- REET and Debt funding for Pacific Street facilities
- Strategic use of available staff resources
2021-2022 Major Capital Projects  (millions)

- Pacific Street Operations Center  $26.0
- Library Elevator  $0.45
- Watershed Property Acquisitions $5.2
- Lake Whatcom Capital $2.9 (Anderson Creek, Park Place)
- Ellis, Meador, James Street bridges $12.2
- Orchard St Extension $10.0
- Whatcom Creek Trunk $5.0
- Roeder Lift station $4.0
2021-2022 Major Capital Projects (millions)

- Transportation fund
  - Transit/Climate $1.0
  - Bike/Ped Projects $6.3
  - Arterial paving $5.6
- Water and Wastewater Plant planning investments $20.0 (operating budget)
- Fleet acquisitions $6.0
- Surface and Stormwater $8.3
- Landfill remediation $3.1
- Infrastructure Repair and Repair $20 (water and sewer utilities)
- Pothole and sidewalk repair $2.0 (operations budget)
2021-2022 Maintenance & Operations (millions)

- Watershed protection activities
- Post Point generator/controls $3.0
- Chlorine replacement $2.0
- ADA in ROW upgrades $1.5
- All meters to radio read $2.0
- Litter Control $1.0
- Snow and Ice control $0.75
- Fleet repairs $4.5
- Radio shop $1.5
Enhance Bellingham’s quality of life through the construction and operation of a safe, effective physical environment; protect public health, safety and natural resources; and provide neighborhoods, businesses and visitors with efficient, quality services necessary to meet the demands of our growing, diverse community.

Asset Management
- Efficient
- Effective

Climate Action
- Protective
- Future

Strategic Communications
- Transparent
- Equitable
WORK PLAN

Asset Management
- Efficient
- Effective

- Work Management (level of service, track and report)
- Business practices, efficiency and standardization
- Preservation of infrastructure systems (water, Lake Whatcom watershed, property, sewer, stormwater, streets, facilities, fleet, communications)
- Bicycle and Pedestrian plan implementation and renewal
- Recruitment, Training & Succession planning
Post Point Resource Recovery Project
Policy and legislative proposals
Outreach and education
Building operations efficiency and resource conservation
Fleet acquisitions
Electric Vehicles and charging stations
Interdepartmental Support
Solid waste reduction initiatives and education
– Equitable access for all
– Plan development
– Public tools (See Click Fix, Engage Bellingham)
– Internal
– Staff training
– Monthly Utility Billing