## CAP IMPLEMENTATION PLAN 2021. L = Lead responsible for managing project. P = Participant responsible carrying out tasks for the team

	ACTION	Level of effort	Item in 2021 budget	Measure in Adopted CAP	New for On- 2021 going	Executive	8M	<b>POHS</b>	Piching CD file	Legal	Police	Museum	library	Finduce	External	STATUS
	Renewable Energy															
	COB and PSE Evaluate Community- Wide Green Direct: Executive, PW, Legal, Finance, External															
1.1	Continue CoB-PSE partnership meetings	Low	Х	Х	X		L								Р	
	PSE submits rate case to UTC for Green Direct, Phase 2 & RFP for new energy procurement	No/external	external lead	X	x										L	
1.3	Identify funding model for Green Direct (potential overlap with "Create Bellingham Clean Energy Fund" , below)	Very High	X	X	X	Р	L			Р				Р		
	Submit funding mechanism for inclusion on 2021 ballot (potential overlap with "Create Bellingham Clean Energy Fund" , below)	High	x	x	x	Р	L			Р				Р		
2	Community Solar: PW, External															
2.1	CoB partnership with PSE for Community Solar Array & Program: PW, External	Medium	X	X	х		L								Р	
3	City Solar: PW															
3.1	Develop Department of Commerce solar grant	High	Х	X	Х		L									
	Energy Efficiency and Conservation															
	Efficiency Requirements for Owner- Occupied Residences: Executive, PW, Planning/CD, Legal, External															
4.1	Develop draft EE program	Very high	Х	Х	х	Р	L		Р	Р					Р	

	•						Ī											
4.2	Identify stakeholder perspectives on EE program	Medium	X	х	х			L		Р								
4.3	Present model of draft program to Council	Medium	x	х	x			L		Р								
5	Waterfront District Energy: Port, PW, Legal																	
5.1	Support Port's move to renewables and electrification for district heating and cooling	Medium	x	Х		х		Р				Р					L	
6	Post Point Resource Recovery: PW																	
6.1	Develop a Biosolids Facility Plan	Very high	Х	Х		Х		L										
6.2	Continue public outreach efforts	Medium	х	X		X		L										
	Assess the impacts of upcoming nitrogen control regulations.	Medium	X	Х	X			L										
6.4	Develop a preliminary design of the selected alternatives.	High	х	X	×			L										
7	Climate Outreach and Education:		Х															
7.1	Climate Week 2021 planning and implementation: PW, Executive, Parks, Planning/CD, Museum, Library, External	High	х	Х		х	Р	L	Р	Р				Р	P		Р	
	All In for Climate Action - Community Focus	High	X	Х		х		L									Р	
7.3	All In for Climate Action - Staff Focus	Medium	x	х		X	Р	L	Р	Р	Р	Р	Р	Р	Р	Р		
	Resource Conservation  Management: PW																	
8.1	Continue RCM @ City of Bellingham	Medium	х	Х		х		L										
9	COB Water Use Efficiency: PW, External																	
9.1	Continue single-family, multi- family, commercial and institutional residential rebate program	Low	х	Х		х		L									Р	
	Create a plan to work with highest																P	

7.0	High water use notification program	Medium	Х	Х	X		L		Р	
9.4	Continue community education and engagement programs	Medium	X	х	X		L		Р	
10	Community Energy Challenge									
10.1	Support Community Energy	Low	Х	Х	Х		Р		L	
	Transportation									
11	Enhance Electric Vehicle Infrastructure: PW, Planning/CD, External									
	Implement Department of Commerce EV changing grant	Very high	х	x	X		L	Р	Р	
12	Encourage Statewide Ban on Internal Combustion Engines (ICE): Executive, PW, Legal									
12.1	Submit ICE ban letter to City Council	Medium	Х	х	Х	Р	L	Р		
12.2	Hold meeting(s) with multi-city coalition in support of ICE ban	Medium	X	Х	X		L			
12.3	Send ICE ban letter to Governor's office, potentially with signatures from multiple cities	Medium	X	х	х	L				
13	Commute Trip Reduction Program: PW									
13 1	Continue CoB Commute Trip	Medium	Х	Х	х		L			
13.3	Follow current administrative directive to purchase EVs whenever available	Medium		Х	х		L			
14	Whatcom Smart Trips: External, PW									
	Support Council of Governments with Smart Trips program	Low	X	X	x		Р		L	
	Green Building									
	Electrify New Buildings: Executive, PW, Planning/CD, External									

15.1	Complete research on commercial and large multi-family electrification issues identified in the TBL analysis (e.g. cost comparisons, labor impacts, grid impacts, etc.)	Very high	x	х	X	Р	L	P	Р	
	Identify stakeholder perspectives on commercial and large multi- family building electrification	High	х	x	х		L	Р	Р	
15.3	Hold public comment event for proposed plan	Medium	X	X	x		L	Р	Р	
15.4	Present policy recommendation to Council	Medium	X	x	x		L	Р	Р	
15.5	Investigate potential of adoption of Zero Code (all electric + renewable energy powered) for new municipal buildings.	Medium	x	х	x		L	Р		
15.6	Governor re creation of the workgroup	High	X	X	X		L		Р	
16	Support State-Wide Green Building Legislation									
16.1	Support lawmakers who are advocating for state-wide green building policies	Low	x	X	X	Р			L	
17	Support Property Assessed Clean Energy Financing (PACE): External, PW									
17.1	Support County staff who are pursuing creation of a PACE program for Whatcom County: PW	Low	Х	x	×		Р		٦	
	Land Use High-Density Development:									
18	High-Density Development: Planning/CD									
18.1	Prepare and present coordinated affordable housing initiative to City Council and the public	Medium	X	X	X			L		

18.2	Meet with three largest undeveloped residential property owners - encourage releasing lands for development by others to help meet demands	Low	X	X	X			L			
18.3	Amend the BMC to allow for administrative approval of minor land use permits and minor departures - pre-planning and adoption	Medium	×	x	X			L			
18.4	Amend the BMC to address identified issues with process and inconsistent standards - preplanning and adoption	High	x	х	X			L			
19	Increase Density in Transition/Residential Multi-Family (a.k.a. Missing Middle) Zones: Planning/CD										
19.1	Conduct public outreach and analysis	Very high	Х	х				L			
		High	X	X				L			
19.3	Hold Planning Commission and City Council work sessions and public hearings	High	Х	X				L			
19.4		Medium	Х	Х				L			
20.1	Establish carbon sequestration value for Lake Whatcom watershed acquisition forests and urban forests	High	X	X	Х		L				
	Continue to research potential to participate in carbon credit markets	Low	х	X	x		L				
	Waste Reduction										
	N/A: No Waste Reduction items for 2021 work plan										
	Other										
	Create Bellingham Clean Energy Fund: PW, Executive, Legal, Finance, External										
21.1	Identify funding model for Clean Energy Fund (potential overlap with "CoB and PSE evaluate Community-Wide Green Direct", above).	Very high	X	х	X	Р	L		Р	Р	

21.2	Submit model program to Council for review (potential overlap with "CoB and PSE evaluate Community-Wide Green Direct", above).	Medium	X	X	X		L	
21.3	evaluate Community-Wide Green Direct", above).	Medium	х	х	x	L	Р	
22	Assess Community and Municipal GHG emissions							
22.1	Complete GHG Inventory for 2020	High	х	Х	х		L	
23	Refine Climate Policy Vetting Process for 2022							
	Adjust process to streamline steps	Very high	х	Х	х		L	
	process for 2022	High	X	Х	×		L	
23.3	Create CAP Implementation Plan for 2022	High	х	x	x		L	