

**CAP IMPLEMENTATION PLAN 2021. L = Lead responsible for managing project. P = Participant responsible carrying out tasks for the team**

	<b>ACTION</b>	Level of effort	Item in 2021 budget	Measure in Adopted CAP	New for 2021	On-going	Executive	PW	Parks	Planning /CD	Fire	Legal	Police	Museum	Library	Finance	External	<b>STATUS</b>
	<b>Renewable Energy</b>																	
	<b>1 COB and PSE Evaluate Community-Wide Green Direct: Executive, PW, Legal, Finance, External</b>																	
1.1	Continue CoB-PSE partnership meetings	Low	x	x		x		L										P
1.2	PSE submits rate case to UTC for Green Direct, Phase 2 & RFP for new energy procurement	No/external	external lead	x		x												L
1.3	Identify funding model for Green Direct (potential overlap with "Create Bellingham Clean Energy Fund" , below)	Very High	x	x		x	P	L				P						P
1.4	Submit funding mechanism for inclusion on 2021 ballot (potential overlap with "Create Bellingham Clean Energy Fund" , below)	High	x	x		x	P	L				P						P
	<b>2 Community Solar: PW, External</b>																	
2.1	CoB partnership with PSE for Community Solar Array & Program: PW, External	Medium	x	x		x		L										P
	<b>3 City Solar: PW</b>																	
3.1	Develop Department of Commerce solar grant	High	x	x		x		L										
	<b>Energy Efficiency and Conservation</b>																	
	<b>4 Efficiency Requirements for Owner-Occupied Residences: Executive, PW, Planning/CD, Legal, External</b>																	
4.1	Develop draft EE program	Very high	x	x		x	P	L		P		P						P





15.1	Complete research on commercial and large multi-family electrification issues identified in the TBL analysis (e.g. cost comparisons, labor impacts, grid impacts, etc.)	Very high	x	x	x	P	L	P	P
15.2	Identify stakeholder perspectives on commercial and large multi-family building electrification	High	x	x	x		L	P	P
15.3	Hold public comment event for proposed plan	Medium	x	x	x		L	P	P
15.4	Present policy recommendation to Council	Medium	x	x	x		L	P	P
15.5	Investigate potential of adoption of Zero Code (all electric + renewable energy powered) for new municipal buildings.	Medium	x	x	x		L	P	
15.6	Create a multi-city workgroup to investigate Building Electrification and submit letter of intent to the Governor re creation of the workgroup	High	x	x	x		L		P
16	<b>Support State-Wide Green Building Legislation</b>								
16.1	Support lawmakers who are advocating for state-wide green building policies	Low	x	x	x	P			L
17	<b>Support Property Assessed Clean Energy Financing (PACE): External, PW</b>								
17.1	Support County staff who are pursuing creation of a PACE program for Whatcom County: PW	Low	x	x	x		P		L
	<b>Land Use</b>								
18	<b>High-Density Development: Planning/CD</b>								
18.1	Prepare and present coordinated affordable housing initiative to City Council and the public	Medium	x	x	x			L	

18.2	Meet with three largest undeveloped residential property owners - encourage releasing lands for development by others to help meet demands	Low	X	X	X		L		
18.3	Amend the BMC to allow for administrative approval of minor land use permits and minor departures - pre-planning and adoption	Medium	x	x	X		L		
18.4	Amend the BMC to address identified issues with process and inconsistent standards - pre-planning and adoption	High	x	x	X		L		
19	<b>Increase Density in Transition/Residential Multi-Family (a.k.a. Missing Middle) Zones: Planning/CD</b>								
19.1	Conduct public outreach and analysis	Very high	x	x			L		
19.2	Develop draft amendments	High	x	x			L		
19.3	Hold Planning Commission and City Council work sessions and public hearings	High	x	x			L		
19.4	Adoption by City Council	Medium	x	x			L		
20	<b>Create COB Carbon Fund: PW</b>								
20.1	Establish carbon sequestration value for Lake Whatcom watershed acquisition forests and urban forests	High	x	x	x		L		
20.2	Continue to research potential to participate in carbon credit markets	Low	x	x	x		L		
	<b>Waste Reduction</b>								
	N/A: No Waste Reduction items for 2021 work plan								
	<b>Other</b>								
21	<b>Create Bellingham Clean Energy Fund: PW, Executive, Legal, Finance, External</b>								
21.1	Identify funding model for Clean Energy Fund (potential overlap with "CoB and PSE evaluate Community-Wide Green Direct", above).	Very high	x	x	x	P	L	P	P

21.2	Submit model program to Council for review (potential overlap with "CoB and PSE evaluate Community-Wide Green Direct", above).	Medium	x	x	x		L	
21.3	Submit funding mechanism for inclusion on 2021 ballot (potential overlap with "CoB and PSE evaluate Community-Wide Green Direct", above).	Medium	x	x	x	L	P	
22	<b>Assess Community and Municipal GHG emissions</b>							
22.1	Complete GHG Inventory for 2020	High	x	x	x		L	
23	<b>Refine Climate Policy Vetting Process for 2022</b>							
23.1	Adjust process to streamline steps	Very high	x	x	x		L	
23.2	Integrate new ideas into vetting process for 2022	High	x	x	x		L	
23.3	Create CAP Implementation Plan for 2022	High	x	x	x		L	