



Whatcom County

Opportunity Zones

Possibilities for People &
Place

Purpose & Intent

Incentivize investment in underinvested rural and urban areas that will generate **meaningful, ongoing community returns** while also generating financial returns for investors.



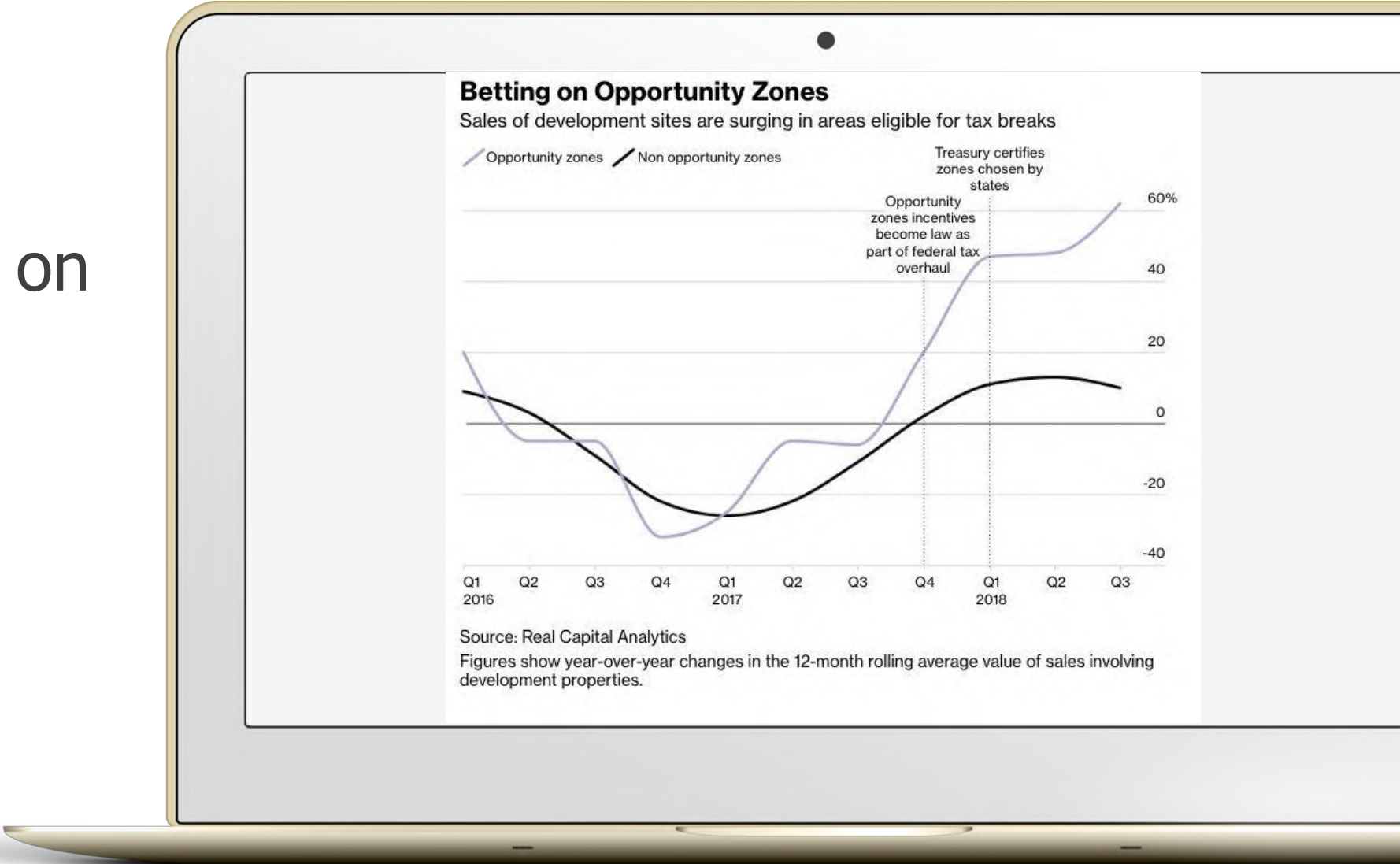
Forbes on O-zones:

"...one of the greatest tax-avoidance opportunities in American history, **in the service of underperforming American cities and neighborhoods.**"

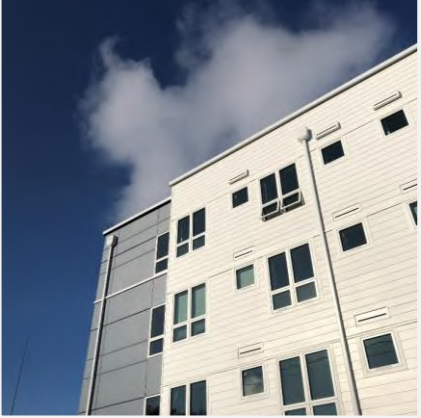
July 18, 2018

What's Happening?

People are betting on O-zones



The Opportunities



Housing

More people afford housing $\leq$ 30% of their income (& housing remains affordable)



Job Creation & Entrepreneurship

New and expanded job and ownership opportunities, including for un/underemployed



Green Building & Renewable Energy

Multigenerational investments in the future economy and the built environment



Infrastructure

New and improved necessities



Accessibility

People have easy access to employment opportunities, goods, services & recreation



Design vs. Implementation

Steve Glickman, one of the architects and champions of the legislation, characterizes the optimal approach to O-zone investing



Steve Glickman Develop LLC

"If you do this program right, you're viewing it through the lens of what I call **place-based value investing** – making long-term bets on places that other people aren't seeing."

The Risks



Gentrification & Displacement

People – individuals, families and even businesses – are forced to move because they can no longer afford to stay



Missed Opportunities

New property ownership models are not pursued

People with the potential to start, expand or reinvent a business are overlooked



Unintended Consequences

Increased demands on transportation infrastructure, increased housing instability and more



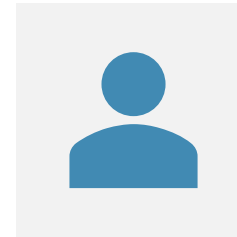
Balancing Benefit & Returns





Sean Parker, Tech Entrepreneur

"Instead of having government hand out pools of taxpayer dollars, you have savvy investors directing money into projects they think will succeed."



Investors

Place-purposed resources...



Local Context

Informed by community opportunities and needs...



Local Knowledge

Matched with the right partners

If you want to go fast, go alone. If you want to go far...



Mission Investment ■

Investments that marry mission and a passion for place with financial return



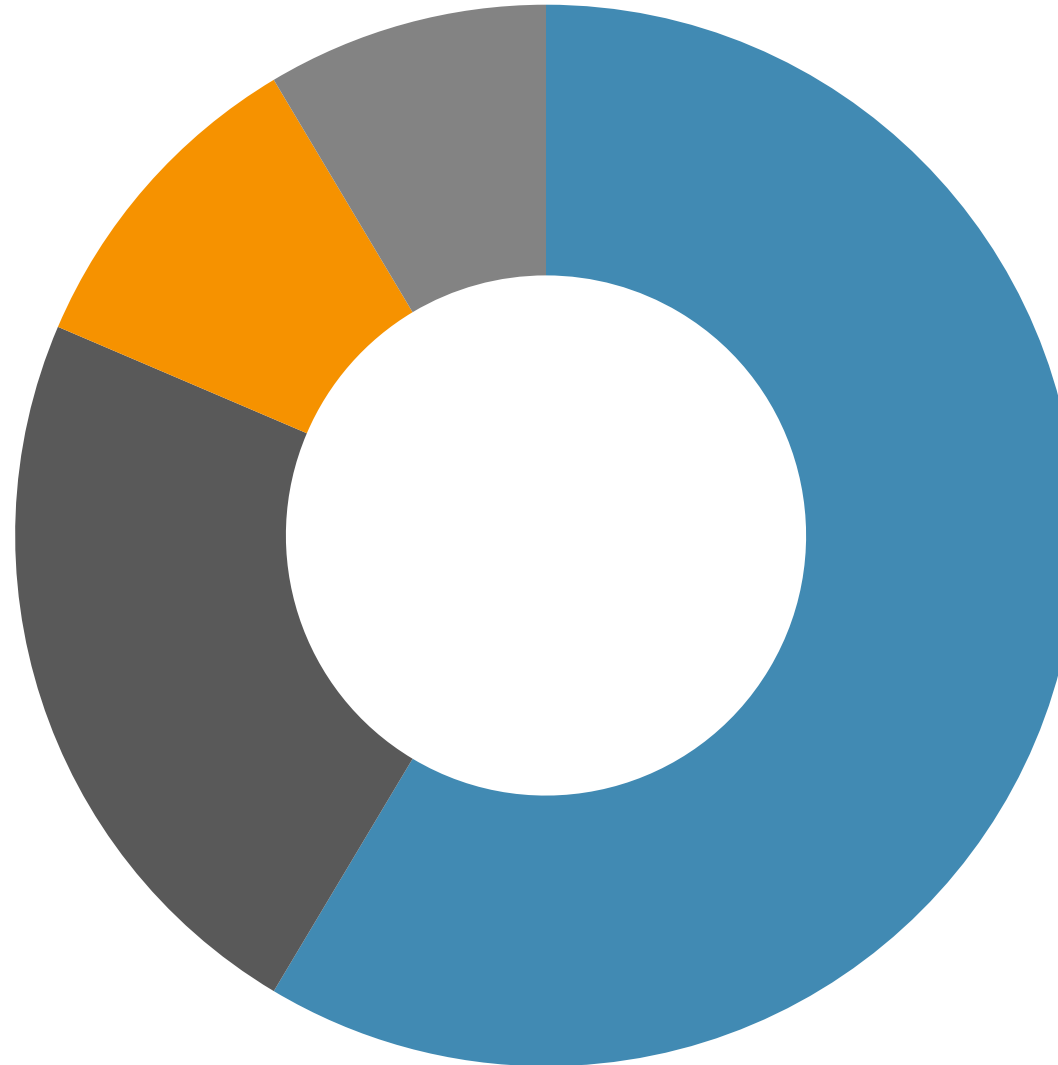
Philanthropic Investment ■

Purpose-driven investments that may or may not generate a financial return



Public Investment ■

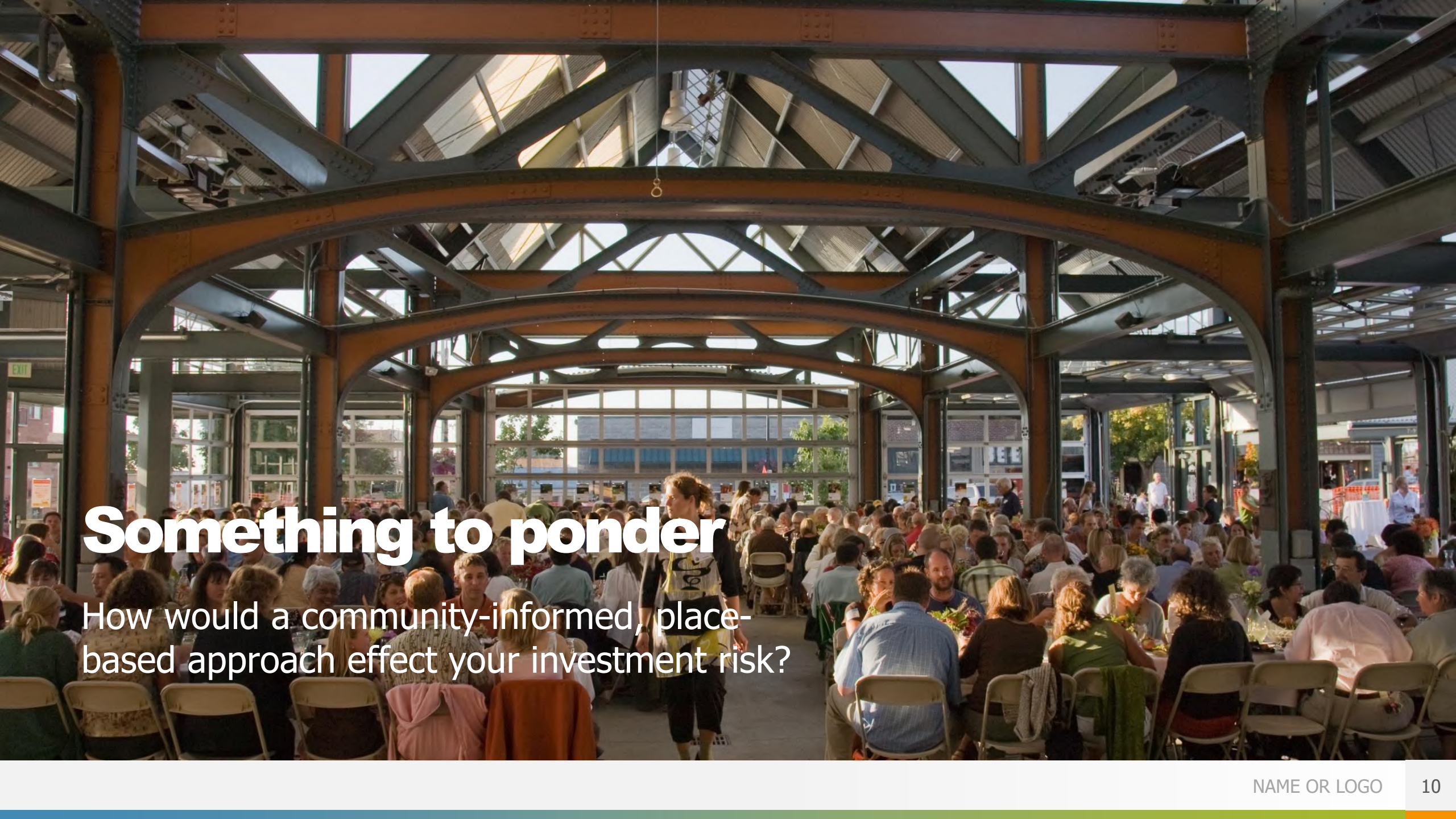
Place & purpose-driven investment



Qualified Opportunity Fund

Qualified investments with a focus on community and financial return

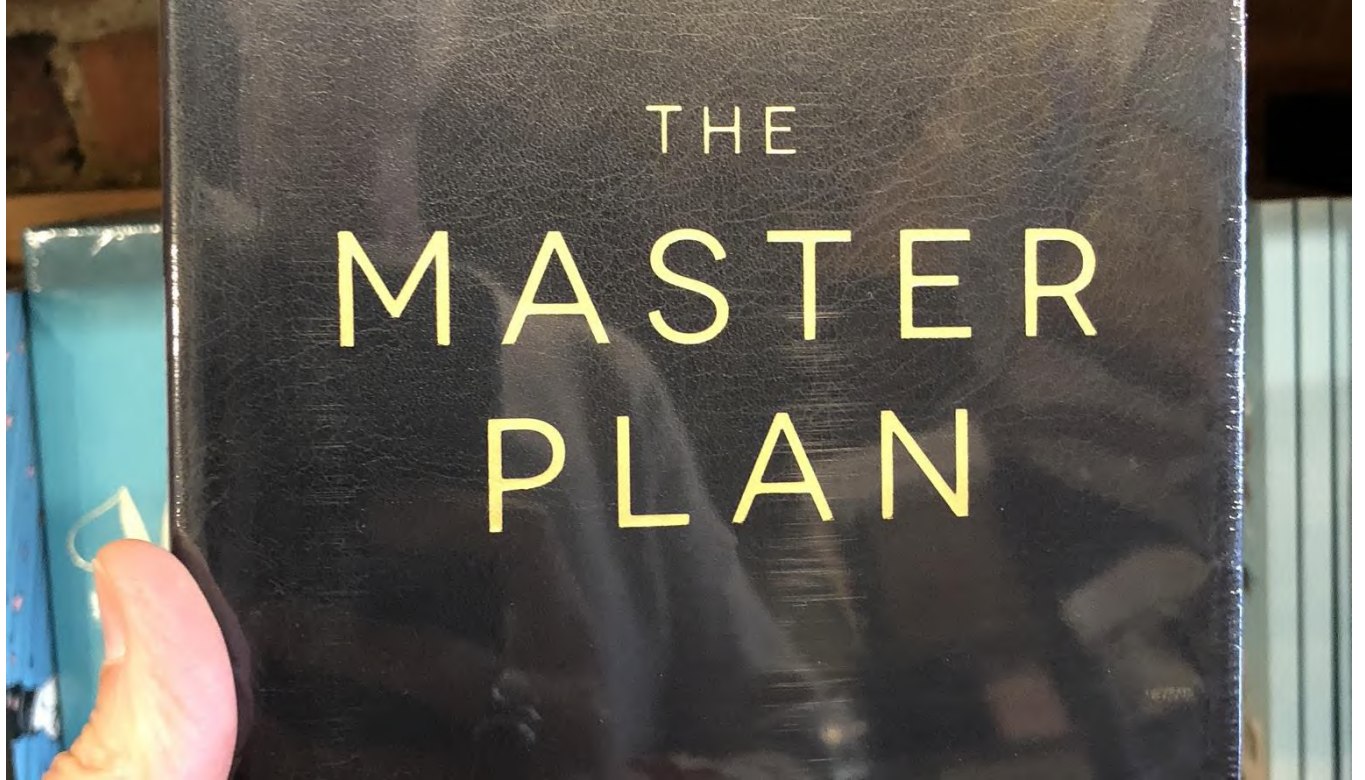




Something to ponder

How would a community-informed, place-based approach effect your investment risk?

- Community Economic Development Strategies (CEDS)
- Community Health Assessment
- City of Bellingham
 - Comprehensive Plan
 - District Plans
 - Neighborhood Plans



Plans & Data

There's a lot of information eager to be mined

Market Opportunity

\$6.1T

Estimated Unrealized Capital
Gains (12/31/2018)

Mutual funds, stocks and
corporations (Economic
Innovation Group)

\$100B

Anticipated O-zone
Investments

\$16B+ raised to date

\$??M

Community Benefit
Focused Investments

How much will be
tapped for Whatcom
County's O-zones?





Legend



Colleges and Universities (4-Year)



Medicaid Certified Hospitals



Excluded Opportunity Zones



Opportunity Zone Index

Score



≤100



≤90

Three Zones

High percentile scores on the Opportunity Zone Index (OZI)

Baker Reservoir

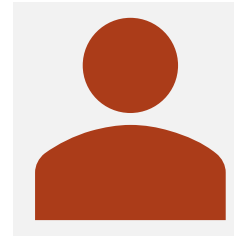
Parks Canada, Esri, HERE, Garmin, USGS, Bureau of Land Management, EPA, NPS, USDA, ...

POWERED BY
esri DEVELOP



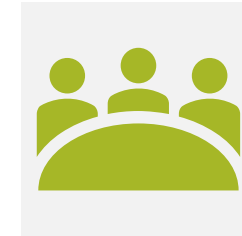
Beyond the Garden

Options for investors pairing community enrichment and profits



Solo

Self-certify & explore opportunities with data & local context experts



Search

Seek an existing fund that best aligns with your values



iQOF

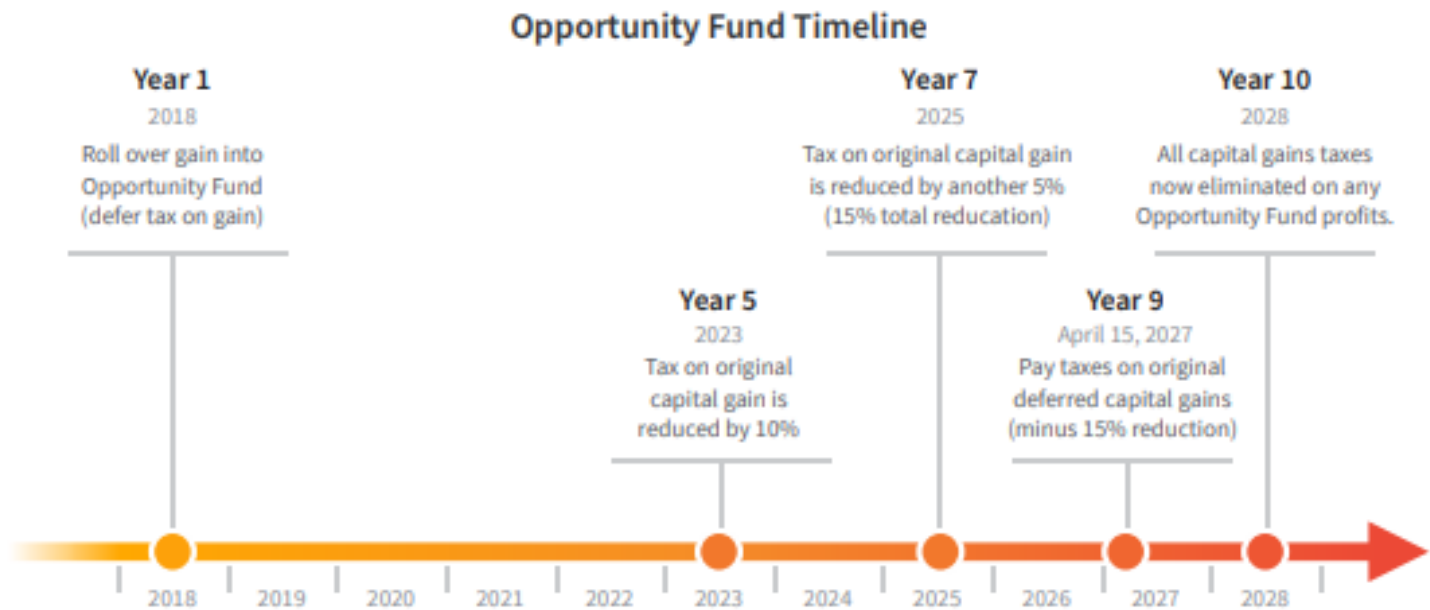
Explore a “purpose & profits” fund - pool investment dollars for community-focused projects



What have you done for me lately?

How Investing in an Opportunity Fund Works

To receive the most favorable tax treatment on their investment, investors are incentivized to hold their stakes in an Opportunity Fund over the long term, with the program providing the most potential upside to those who hold their investment for 10 years or even more.



Source: Fundrise



The Buzz



The great thing about this legislation is it can bring together sectors that may not have worked together before.

Jim Sorenson, Entrepreneur/Impact Investor



The goal was to make these funds accessible enough so that it wouldn't be only large institutional players that can participate.

John Lettieri, Economic Innovation Group



If the investments don't provide better housing, better jobs ... then it's been a big waste of time and we've all failed.

Margaret Anadu, Goldman Sachs





**Whatcom Community
Foundation**

Thank You

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